

## Appendix 1

### People Scrutiny Committee's Comments on use of additional funding

The People RPPR Board met on 16 December 2019 and discussed in detail the draft portfolio plans, budget proposals and the nine one-off funding options which the People Scrutiny Committee had identified as potential priorities at its meeting in November. The Board were keenly aware of the limited funding available and that the diverse options before it all had the potential to deliver significant benefits. To help with its prioritisation task therefore the Board agreed its discussion of the options would be informed by the following factors:

- that a priority for the Board would be a focus on safeguarding issues and supporting the most vulnerable;
- the Board's understanding that reduced levels of support can have a disproportionately negative impact on the most vulnerable and disadvantaged (despite the best efforts of officers). Members were therefore keen to focus on identifying options that would do the most to promote the interests of individuals in this group;
- a further guiding principle for Members was the adoption of a 'holistic approach' to the individual which recognises their journey from child to adult (and the Council's role in supporting vulnerable individuals in this group at these different stages of life).
- With the above in mind, the Board agreed to recommend overall priority be given to services that support the most vulnerable children and young people. The Board made this decision on the basis that further support for this group had the potential deliver both short and long-term benefits for the individual. The Board reached this conclusion as they heard evidence that higher levels of support for the most vulnerable had the potential to leave them better placed to cope with the transition to adult life.
- In addition to the longer-term benefits for the individual, the Board also felt its focus on the individual's journey from child to adult services brought a preventative element to its prioritisation task. Members heard that improvements in the levels of support available to vulnerable young people had the potential to decrease demands on adult social care services. This indicated to the Board that a focus on children's services would could help reduce demand on both departments in a way that would not be possible if adult services were given overall priority.

With the above factors in, the Board agreed to recommend to Cabinet the following one-off funding options as its priorities:

Priority	Comment	Response
1	<b>Children's Services reprofile of safeguarding savings</b> (£0.586m in 2020/21). The Board heard that the re-profiling of the savings for this service would allow proposed savings to be deferred for a year. The Board identified this as its top priority given its focus on the most vulnerable.	<b>Ref A – CSD Safeguarding Savings.</b> Agreed. The entirety of Safeguarding savings from 2020/21 to 2021/22 will be reprofiled. This will allow a more cost effective response and a greater capacity to manage demand, and mean fewer children will become subject to Child Protection Plans or not enter (or stay for less time in) the care system.
2	<b>Children's Services No Wrong Door</b> (£3.375m over the three years to 2022/23).	<b>Ref E – CS No Wrong Door</b> Agreed.

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	<p>The Board heard that this is a model developed by North Yorkshire County Council which works with adolescents aged 12-25 with complex challenges, via multi-agency hubs. If implemented the model would require significant change over an estimated period of two years. The expectation would be though that in time the model would result in the reduced use of expensive agency residential placements. Further benefits would also potentially include:</p> <ul style="list-style-type: none"> <li>• Young people being able to stay in their communities and within their families;</li> <li>• Increased partnership accountability and responsiveness and improvements in the safety and stability of young people; and</li> <li>• The model would become part of Core Services and therefore the ongoing cost would be offset by savings.</li> </ul>	<p>This will use short-term placements and edge of care support (in and out of care) and a range of services, support and accommodation options always progressing to permanence where young people's aspirations drive practice. If the model is successful it will become part of Core Services and will therefore be an ongoing cost, offset by savings.</p> <p>The additional requirement in 2022/23 of £1.125m is expected to be funded via savings from this scheme.</p>
3	<p><b>Children's Services Disability Children's Homes</b> (£0.242m in 2020/21). Members were informed that investment to model this service area would help create additional capacity and reduce the costs of residential care placements in the independent sector by keeping more children within local provision.</p>	<p><b>Ref G – CS Disability Children's Homes</b> Agreed. This will create an extra 3 beds and provide greater options for keeping children within local provision, minimising existing and onward costs and delivering better outcomes for them in the longer term. It is expected to achieve net savings of £0.352m p.a. from 2020/21 to offset service pressures.</p>
4	<p><b>Adult Social Care Home Care Commissioning</b> (£0.110m in 2020/21). Whilst the Board accepted that overall priority should be given to children's services activities which are focused on the most vulnerable, Members were also keenly aware of the pressures on the services provided by the Adult Social Care and Health department. With this in mind, the Board were particularly appreciative of the importance of the County Council's home care contracts and noted the recommissioning process the department have recently commenced. Members agreed that recommissioning provides an excellent opportunity to test out different</p>	<p><b>Ref L – ASC Care Home Care Commissioning</b> Future Investment from Reserve subject to business case.</p> <p>This was not agreed as part of the one-off funding investments, but provision may be made for this within the Priority Outcomes and Transformation Reserve, following business cases identifying benefits, in line with the County Council's constitution.</p>

Priority	Comment	Response
	approaches to Home Care provision. Given the value of the contracts they also noted the relatively small estimated cost for this funding option and its potential to produce significant and wide-ranging benefits.	
5	<p><b>Adult Social Care/Children's Services Accommodation and floating support</b> (£0.987m, £0.582m, £0.260m in 2020/21, 2021/22, 2022/23 respectively). The Board heard that poor accommodation can have serious long-term effects on both physical and mental health and wellbeing. It also noted that this option had the potential to be of benefit to clients of both the Children's Services and Adult Social Care and Health departments. With regard to adult social services, the Board was particularly mindful of the potential improvements this might help deliver to Rough Sleepers.</p>	<p><b>Ref D – ASC/CS Accommodation and floating support.</b>  Agreed.  This investment will enable ASC/CS to test new models of service delivery and evaluate their effectiveness prior to producing the future specification and contracts for these services. The models that will be tested will aim to improve the efficiency and effectiveness of accommodation pathways for people with complex needs, including how they are supported to move-on into general needs housing, with reduced reliance on Adult Social Care.</p> <p>The additional requirement in 2022/23 of £0.160m is expected to be funded via savings from this scheme.</p>
	<p>The Board were also keen to acknowledge that all nine of the one-off funding options which they had prioritised for the Board's consideration had potential clear benefits and that the list above should not be seen as an indication that Members were not supportive of the other options.</p>	<p><b>Ref I - ASC Assessment &amp; Care Management journey</b>  <b>Ref J - ASC Behavioural Insight</b>  <b>Ref K - ASC Bedded Care</b>  <b>Ref M - ASC/CS IT Care Management System</b></p> <p>Future Investment from Reserve subject to business case.</p> <p>Provision may be made for these revenue projects within the Priority Outcomes and Transformation Reserve, following business cases identifying benefits, in line with the County Council's constitution.</p>

